

Management's Discussion and Analysis of Financial Condition and
Results of Operations of

ONEnergy Inc.

As at and for the three ended March 31, 2023

May 26, 2023

ONEnergy Inc.

MANAGEMENT'S DISCUSSION AND ANALYSIS of the Financial Condition and Results of Operations

(In thousands of Canadian dollars, except per share amounts)

As at and for the three months ended March 31, 2023

May 26, 2023

1. CAUTION REGARDING FORWARD-LOOKING STATEMENTS

This management's discussion and analysis of financial condition and results of operations ("MD&A") includes forward-looking statements and information concerning expected future events, the future performance of ONEnergy Inc. ("ONEnergy" or the "Company"), its operations, and its financial performance and condition. These forward-looking statements and information include, among others, statements with respect to our objectives and strategies to achieve those objectives, as well as statements with respect to our beliefs, plans, expectations, anticipations, estimates, and intentions. When used in this MD&A, the words "believe", "anticipate", "may", "should", "intend", "estimate", "expect", "project", and similar expressions are intended to identify forward-looking statements, although not all forward-looking statements contain such words. These forward-looking statements and information are based on current expectations.

The Company cautions that all forward-looking statements and information are inherently uncertain and actual future results, conditions, actions, or events may differ materially from the targets, assumptions, estimates, or expectations reflected or contained in the forward-looking statements and information, and that actual future results, conditions, actions, events, or performance will be affected by a number of factors including economic conditions and competitive factors, many of which are beyond the Company's control. New risks and uncertainties arise from time to time, and it is impossible for the Company to predict these events or the effect that they may have on the Company.

Certain statements in this MD&A, other than statements of historical fact, may include forward-looking information that involves various risks and uncertainties. This may include, without limitation, statements based on current expectations involving a number of risks and uncertainties. These risks and uncertainties include, but are not restricted to: (i) tax-related matters, (ii) human resources developments including competition for, and the availability of, qualified employees and contractors, (iii) business integrations and internal reorganizations, (iv) business process risks including the use of, and reliance on, external vendors and contractors, (v) the outcome of litigation and legal matters, (vi) any prospective acquisitions or divestitures, (vii) other risk factors related to the Company's historic business, (viii) risk factors related to the Company's future operations, and (ix) changes to and compliance with applicable laws and regulations. For a more detailed discussion of factors that may affect actual results or cause actual results to differ materially from any conclusion, forecast or projection in these forward-looking statements and information, see *Section 5 Corporate Strategy* and *Section 15 Operating Risks and Uncertainties*.

Therefore, future events and results may vary significantly from what the Company currently foresees. Readers are cautioned that the forward-looking statements and information made by the Company in this MD&A are stated as of the date of this MD&A, are subject to change after that date, are provided for the purposes of this MD&A and may not be appropriate for other purposes. We are under no obligation to update or alter the forward-looking statements whether as a result of new information, future events, or otherwise, except as required by National Instrument 51-102, and we expressly disclaim any other such obligation.

All financial information in this MD&A is expressed in thousands of Canadian dollars, unless otherwise noted. All references to the "Company" or "ONEnergy" refer to ONEnergy Inc., including its predecessor and successor companies, and its consolidated subsidiaries, unless the context requires otherwise. All information is as at May 26, 2023, unless otherwise indicated. Certain totals, subtotals and percentages may not reconcile due to rounding.

2. INTRODUCTION

The information provided in this MD&A is intended to help the reader understand the Company's operations, financial performance and present and future business environment. This MD&A is supplementary to, and should be read in conjunction with the unaudited interim condensed consolidated financial statements for the three months ended March 31, 2023. The following MD&A, dated May 26, 2023, has been prepared with all information available up to and including May 26, 2023. The Company's unaudited interim condensed consolidated financial statements and other disclosure documents are available on www.sedar.com and on the Company's website at www.onenergyinc.com.

The unaudited interim condensed consolidated financial statements of the Company are prepared in accordance with International Accounting Standard 34, *Interim Financial Reporting* ("IAS 34"), as issued by the International Accounting Standards Board ("IASB"). The audited consolidated financial statements for the year ended December 31, 2022 of the Company have been prepared in accordance with International Financial Reporting Standards ("IFRS"). The unaudited interim condensed consolidated financial statements and audited consolidated financial statements of the Company are presented in thousands of Canadian dollars.

3. THE COMPANY

ONEnergy is a corporation continued under the *Business Corporations Act* (Ontario). ONEnergy is a Canadian publicly listed company trading on the NEX Board ("NEX") of the TSX Venture Exchange (the "Exchange"), under the symbol OEG.H. ONEnergy's head office is located in Toronto, Ontario, Canada.

The Company is comprised of ONEnergy, and its wholly-owned subsidiaries including:

- (a) Sunwave Gas & Power Inc. ("Gas & Power");
- (b) 0867893 B.C. Ltd. ("PVL");
- (c) ONEnergy USA Holdings Inc.;
- (d) 2594834 Ontario Inc.; and
- (e) 10927040 Canada Inc.

In this MD&A, the terms "we", "us", "our", and "Company" refer to ONEnergy and, where the context of the narrative permits or requires, its wholly-owned subsidiaries.

4. SIGNIFICANT EVENTS

(a) **Gas & Power bankruptcy**

On February 23, 2022, Gas & Power filed an assignment into bankruptcy pursuant to the *Bankruptcy and Insolvency Act (Canada)* ("BIA"). B. Riley Farber Inc. ("Farber") was appointed trustee of the bankruptcy estate. On March 15, 2022, Farber held the first meeting of creditors and indicated the nominal assets in the bankruptcy estate would be applied against trustee fees leaving no amounts available for distribution to the creditors. There were no dissenting creditors at the meeting. Accordingly, during the first quarter of 2022, Gas & Power recognized a net gain of \$209 on the derecognition of its accounts payable and accrued liabilities, except for the note payable (the "C Wave Note") due to C Wave Power & Gas Inc. ("C Wave"). The C Wave Note was issued by Gas & Power on the sale of the U.S. Gas & Power business to C Wave in 2019. The C Wave note is unsecured, bears interest at a rate equal to the Applicable Federal Rate, which was 2.72% per annum, matured on January 14, 2020 and is now due on demand. The Applicable Federal Rate is the Internal Revenue Service published rate under the Internal Revenue Code of the United States. On April 22, 2022, Gas & Power filed a petition under chapter 15 of title 11 of the United States Code (the "Chapter 15 Filing") to have the assignment into bankruptcy in Canada recognized in the U.S. On August 26, 2022, the United States Eastern District of New York Bankruptcy Court (the "NY Bankruptcy Court") recognized the Chapter 15 Filing, effectively staying the Motion against Gas & Power indefinitely (see below). Accordingly, the C Wave Note and accrued interest were derecognized and a gain of \$959 was recognized during the second quarter of 2022.

(b) **C Wave Motion**

On March 2, 2022, C Wave filed a Motion for Summary Judgment in Lieu of Complaint (the "Motion") with the Supreme Court of the State of New York (the "NY Court") against Gas & Power and ONEnergy (collectively the "Defendants"). The Motion seeks a summary judgment against the Defendants for US\$747, being the principal and interest outstanding on the C Wave Note as of December 31, 2021, plus additional interest and reasonable costs until the judgment is paid.

On May 10, 2022, the Defendants responded to the Motion with a Cross-Motion seeking dismissal of the Motion against ONEnergy and an opposition of the Motion against Gas & Power.

On November 29, 2022, the NY Court dismissed the Motion and Cross-Motion but permitted C Wave to file a Verified Complaint (the "Complaint").

(c) C Wave Complaint

On December 28, 2022, C Wave filed the Complaint against the Defendants. The Defendants did not respond to the Complaint (by the February 17, 2023 response date) as the Company did not have the resources to pay for legal counsel. Consequently, on March 13, 2023, C Wave filed a Motion for Default Judgment ("Default Motion") against the Defendants seeking US\$769, being the principal and interest outstanding as of March 13, 2023, plus additional interest and reasonable costs until the judgment is paid. The Defendants did not answer the Default Motion by the answering date of April 11, 2023. On April 18, 2023, the NY Court heard the Default Motion, however the Default Motion remains pending with the NY Court. Since the Company did not respond to the Complaint and Default Motion, the Company determined it is more likely than not that the Default Motion may be granted, and therefore, as of December 31, 2022, the Company recognized a provision of \$1,042 (US\$769), being the amount of the Default Motion.

(d) Non-convertible debt financing

Between January 1, 2023 and May 26, 2023, the Company entered into the following financing transactions:

- \$135 of additional Promissory Notes were issued to Stephen J.J. Letwin, a shareholder and the Chairman of the Board of Directors (the "Chairman"). The Promissory Notes are unsecured, bear interest at 10% per annum and are due on demand.

(e) CEBA term loan

In May 2020, the Company applied for and received a \$40 term loan under the Canada Emergency Business Account (the "CEBA term loan"), which is one of the Canadian government's COVID-19 economic recovery measures. The CEBA term loan is non-interest bearing for the initial term ending on December 31, 2022 (the "Initial Term"). If 75% of the CEBA term loan is repaid by the end of the Initial Term, then the remaining 25% will be forgiven. If the CEBA term loan is not fully repaid by the end of the Initial Term, then the unpaid balance will bear interest at the rate of 5% per annum, payable monthly, and will mature on December 31, 2025. A below-market interest benefit on the CEBA term loan of \$13 was recognized as government assistance in May 2020. On December 4, 2020, the Canadian government increased the maximum amount available under the CEBA term loan to \$60 from \$40. The Company applied for and received the additional amount of \$20 on December 21, 2020. A below-market interest benefit on the additional CEBA term loan of \$6 was recognized as government assistance in December 2020. On January 12, 2022, the Canadian government extended the Initial Term to December 31, 2023.

5. CORPORATE STRATEGY

(a) Corporate Strategy

The Company divested or exited its operating businesses in 2018 and 2019. It is the intention of management and the Board to pursue opportunities to complete a transaction, which may include completing a Reverse Takeover or other potential business acquisitions. There can be no guarantees or assurances that a transaction will take place.

As at March 31, 2023, the Company has an accumulated deficit of \$51,234 (December 31, 2022 - \$50,981), including a net loss of \$253 for the three months ended March 31, 2023 (net loss of \$302, excluding a net gain on derecognition of assets and liabilities of \$209, for the three months ended March 31, 2022). The Company will need to raise cash and/or monetize assets, and/or reduce its outstanding commitments in order to meet the needs of its existing operations and commitments. Whether and when the Company can achieve the above is uncertain. As a result, there is material uncertainty related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern.

There can be no assurance that the Company will have sufficient capital to fund its ongoing operations without future financing. If adequate funds are not available or the Company is unable to find and develop profitable business opportunities, the Company may have to substantially reduce or eliminate planned expenditures and

seek additional financing from shareholders or lenders. If the Company is unable to obtain additional financing when and if required, the Company may be unable to continue operations.

6. **RESULTS OF OPERATIONS**

Selected financial information

Three month periods ended March 31	2023	2022
Loss and comprehensive loss		
General and administrative	\$ (117)	\$ (194)
Finance cost	(137)	(123)
Foreign exchange gain	1	15
Net gain on derecognition of assets and liabilities	-	209
Net loss	(253)	(93)
Net loss per share – basic and diluted	(0.01)	(0.01)

As at	March 31, 2023	December 31, 2022
Financial position		
Current assets	\$ 91	\$ 66
Current liabilities	10,602	10,325
Non-current liabilities	53	52
Shareholders' deficiency	(10,564)	(10,311)

General and administrative

General and administrative expenses include personnel costs, professional fees, information technology and other administrative overheads for the Company. A summary of the key components of general and administrative expenses is set out below:

Three month periods ended March 31	2023	2022
Personnel	\$ 86	\$ 64
Professional fees	2	101
Other expenses	29	29
Total general and administrative expenses	\$ 117	\$ 194

Personnel

Personnel costs include wages, salaries, benefits, accrued directors' fees and share-based payments. Personnel costs increased by \$22 for the three months ended March 31, 2023 compared to the same period in 2022, primarily due to a lower compensation recovery related to the revaluation of the deferred share unit liability.

Professional fees

Professional fees are comprised of legal, accounting, audit and consulting fees. Professional fees decreased by \$99 for the three months ended March 31, 2023 compared to the same period in 2022, primarily due to a decrease in legal fees related to corporate development activities and responding to the Motion. In addition, audit fees related to 2021 financial statements were recognized in the first quarter of 2022 whereas the audit fees related to the 2022 financial statements will be recognized in the second quarter of 2023.

Other expenses

Other expenses include public company costs, insurance costs and other general & administrative costs. Other expenses for the three months ended March 31, 2023 were consistent with the same period in 2022.

Finance costs

Finance costs were \$137 for the three months ended March 31, 2023 compared to \$123 for the same period in 2022, due to an increase in the principal balance of promissory notes payable.

Net gain on derecognition of assets and liabilities

During the first quarter of 2022, the Company recognized a gain of \$209 on the derecognition of Gas & Power's assets and liabilities. See Section 4(a) *Significant Events – Gas & Power bankruptcy* and Section 4(c) *Significant Events – C Wave Complaint* for additional information.

Net loss

Net loss amounted to \$253 or \$0.01 per basic and diluted share for the three months ended March 31, 2023. Net loss amounted to \$93 or \$0.01 per basic and diluted share for the three months ended March 31, 2022. Net loss included a net gain on derecognition of assets and liabilities of \$209 for the three months ended March 31, 2022.

7. ADJUSTED EARNINGS BEFORE INTEREST, TAXES, DEPRECIATION AND AMORTIZATION (“ADJUSTED EBITDA”)

Management views Adjusted EBITDA as an important measure of operating performance of the Company. However, since Adjusted EBITDA does not have any standardized meaning prescribed by IFRS, it may not be considered in isolation of IFRS measures such as (1) net loss, as an indicator of operating performance, or (2) cash flows from operating, investing and financing activities, as a measure of liquidity. We believe, however, that it is an important measure as it allows us to assess our ongoing business without the impact of depreciation or amortization expenses as well as non-operating factors. It is intended to indicate our ability to incur or service debt and invest in capital assets while allowing us to compare our business to our peers and competitors. This measure is not a defined term under IFRS and might not be comparable to similar measures presented by other issuers.

The following table reconciles Adjusted EBITDA to net loss for the respective periods as determined under IFRS:

Three month periods ended March 31	2023	2022
Net loss	\$ (253)	\$ (93)
Add/(subtract)		
Finance costs	137	123
Foreign exchange gain	(1)	(15)
Net gain on derecognition of assets and liabilities	-	(209)
Adjusted EBITDA	\$ (117)	\$ (194)

8. QUARTERLY FINANCIAL RESULTS

The table below sets out financial information for the past eight quarters:

	2023	2022				2021		
	Mar 31	Dec 31	Sep 30	Jun 30	Mar 31	Dec 31	Sep 30	Jun 30
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating expenses before the undernoted	117	285	341	260	194	301	215	235
Adjusted EBITDA	(117)	(285)	(341)	(260)	(194)	(301)	(215)	(235)
Finance costs	(137)	(137)	(129)	(121)	(123)	(120)	(117)	(114)
Foreign exchange gain (loss)	1	1	(12)	(27)	15	5	(30)	16
Legal settlement	-	-	12	-	-	-	-	34
Net gain (loss) on derecognition of assets and liabilities	-	(1,042)	-	959	209	-	-	-
Net income (loss)	\$ (253)	\$ (1,463)	\$ (470)	\$ 551	\$ (93)	\$ (416)	\$ (362)	\$ (299)
Net income (loss) per share								
Basic and diluted	\$ (0.01)	\$ (0.06)	\$ (0.02)	\$ 0.02	\$ (0.00)	\$ (0.02)	\$ (0.01)	\$ (0.01)

9. LIQUIDITY AND CAPITAL RESOURCES

The following sources of funding for future expenditures are expected by management to be available: (i) existing cash and working capital; (ii) financing provided by related parties; (iii) external debt financing; and (iv) new equity capital through the issuance of additional shares.

The Company's total cash liquidity is \$14 as at March 31, 2023 (December 31, 2022 – \$19). The Company divested or exited its operating businesses and is unable to generate sufficient amounts of cash, both in the short term and long term. As a result, the Company receives periodic cash advances from the Chairman to support working capital needs and to fund development activities as they arise. During the three months ended March 31, 2023, the Company received \$207 of cash advances from the Chairman. See *Section 13 Related Party Transactions* for additional information.

The change in cash is summarized as follows:

Three month periods ended March 31	2023	2022
Cash used in operating activities	\$ (211)	\$ (216)
Cash provided by financing activities	206	234
Increase (decrease) in cash	\$ (5)	\$ 18

Cash used in operating activities for the three months ended March 31, 2023 was \$211 compared to cash used in operating activities of \$216 for the same period in 2022, a decrease of \$5. The decrease was a result of net gain on derecognition of assets and liabilities decreasing by \$209, finance costs increasing by \$14 and unrealized foreign exchange gain decreasing by \$14 offset by net loss increasing by \$160 and non-cash operating assets and liabilities increasing by \$72.

Cash provided by financing activities for the three months ended March 31, 2023 was \$206 compared to cash provided by financing activities of \$234 for the same period in 2022, a decrease of \$28 as a result of a decrease in proceeds from promissory notes.

10. SHARE CAPITAL

As at March 31, 2023 there were 23,975,507 Common Shares issued and outstanding (December 31, 2022 – 23,975,507).

In determining diluted loss per share for the three months ended March 31, 2023, the weighted average number of shares outstanding was not increased for stock options outstanding as they are considered anti-dilutive.

11. STOCK BASED COMPENSATION

Stock option plans

Stock option costs are recognized as selling expenses and general and administrative expenses and recorded in contributed surplus.

The Company did not grant any options to purchase Common Shares of the Company during the three months ended March 31, 2023 and March 31, 2022.

Deferred share units

Deferred share units ("DSUs") are recognized as general and administrative expenses and recorded as current liabilities.

The Company did not grant DSUs during the three months ended March 31, 2023 and March 31, 2022.

12. TAX LOSSES

The Company's tax attributes may be utilized by the Company in its future operations, or may be utilized by a potential acquirer to offset income, provided certain tests are satisfied including those related to a change in control of the Company.

Deferred taxes, in respect of the Company's loss carry-forwards, are recognized to the extent that it is probable that they can be utilized. The Company has the following Federal non-capital income tax losses, which may be carried forward to reduce future years' taxable income. These losses will expire in the taxation years ending December 31 as follows:

Year	Amount
2028	\$ 5,555
2029	115,579
2030	5,748
2031	19,992
2032	3,457
2033	3,702
2034	2,982
2035	3,295
2036	87
2037	3,640
2038	1,192
2039	773
2040	1,210
2041	1,662
2042	1,548
2043	261
	\$ 170,683

13. RELATED PARTY TRANSACTIONS

(a) **Compensation of key management personnel**

The Company's key management personnel are comprised of the Board of Directors and members of the executive team of the Company.

Three month periods ended March 31	2023	2022
Salaries, fees and short-term employee benefits	\$ 71	\$ 70

(b) **Promissory notes payable**

The promissory notes (the "Promissory Notes") are unsecured, bear interest at 10% per annum and are due on demand.

During 2022, the Company entered into agreements to issue an additional \$1,062 of Promissory Notes to the Chairman. In addition, during 2022, the Company repaid \$250 of Promissory Notes to a corporation controlled by Ivan Bos, a shareholder and a director of the Company.

During the three months ended March 31, 2023, the Company entered into agreements to issue an additional \$207 of Promissory Notes to the Chairman. At March 31, 2023, Promissory Notes included \$4,355 (December 31, 2022 – \$4,148) advanced by the Chairman and \$750 (December 31, 2022 - \$750) advanced by a corporation controlled by Ivan Bos.

(c) **Business development fees**

During the three months ended March 31, 2023, the Company recognized \$NIL (three months ended March 31, 2022 – \$10) of business development fees to Ivan Bos or his personal holding company. The business development fees were included in general and administrative expenses.

Included in accounts payable and accrued liabilities is \$158 (December 31, 2022 – \$156) payable to the Chairman, or his personal holding company, for reimbursement of expenses incurred on the Company's behalf; and \$283 (December 31, 2022 – \$283) payable to Ivan Bos, or his personal holding company, for business development fees and reimbursement of travel expenses.

14. FORMER OFFICER AND DIRECTOR LITIGATION

On June 1, 2017, the Company was granted a judgment against the Company's former CEO Gerald McGoey and his personal service company Jolian Investments Limited (collectively the "McGoey Defendants") in the amount of \$5,766 plus legal costs and interest.

On November 14, 2017, the McGoey Defendants made a Proposal under the BIA (the "McGoey Proposal"). At a meeting of creditors on December 12, 2017, the McGoey Proposal was rejected, and the McGoey Defendants were deemed to have been assigned into bankruptcy.

On December 2, 2019, the Ontario Superior Court of Justice approved a settlement agreement between the McGoey Defendants and the bankruptcy trustee (the "Trustee"). On September 12, 2022, the Trustee distributed the final funds from the estate and the Company received \$12 as its share of proceeds.

15. OPERATING RISKS AND UNCERTAINTIES

Financial instruments and risk management

The Company's activities may expose it to a variety of financial risks: credit risk, liquidity risk and foreign currency risk.

Risk management is carried out by the Company's management team with guidance from the Audit Committee under policies approved by the Board of Directors. The Board of Directors also provides regular guidance for overall risk management.

Credit risk

Credit risk is the risk of financial loss to the Company if a customer or counterparty to a financial instrument fails to meet its obligations. Financial instruments, which are potentially subject to credit risk for the Company, consist primarily of cash and other receivables.

Credit risk associated with cash is minimized by ensuring this financial asset is placed with financial institutions with high credit ratings.

All of the Company's cash is held with major financial institutions in Canada, and management believes the exposure to credit risk with these institutions is not significant. The Company's maximum assessed exposure to credit risk, as at March 31, 2023 and December 31, 2022, is the carrying value of its other receivables.

Liquidity risk

Liquidity risk is the risk the Company will encounter difficulty in meeting obligations associated with financial liabilities that are settled in cash or other financial assets. The Company's approach is to ensure it will have sufficient liquidity to meet operations, tax, capital, regulatory requirements and obligations, and debt repayments under both normal and stressed circumstances. Cash flow projections are prepared and reviewed by management to ensure a sufficient continuity of funding exists.

Contractual Obligations

In the normal course of business, the Company is obligated to make future payments under various non-cancellable contracts and other commitments.

The Company's financial liabilities are comprised of its accounts payable and accrued liabilities, advances from Provident Home Comfort Inc., promissory notes payable, litigation provision for note payable to C Wave Power & Gas Inc. (see Section 4(a) *Significant Events – Gas & Power bankruptcy* and Section 4(c) *Significant Events – C Wave Complaint*) and CEBA term loan. The payments due by period are set out in the following table:

	Payment due by period			Total
	Less than one year	Between one and five years	More than five years	
Accounts payable and accrued liabilities	\$ 2,413	\$ -	\$ -	\$ 2,413
Advances from Provident Home Comfort Inc.	208	-	-	208
Promissory notes payable	6,940	-	-	6,940
Litigation provision for note payable to C Wave Power & Gas Inc.	1,041	-	-	1,041
CEBA term loan	-	60	-	60
	\$ 10,602	\$ 60	\$ -	\$ 10,662

Currency risk

Foreign currency risk is created by fluctuations in the fair value or cash flows of financial instruments due to changes in foreign exchange rates and exposure primarily as a result of the Company's U.S. dollar denominated liabilities.

Fair Values

IFRS 7, *Financial Instruments: Disclosures* requires disclosure of a three-level hierarchy (“FV hierarchy”) that reflects the significance of the inputs used in making fair value measurements and disclosures. Fair values of assets and liabilities included in Level 1 are determined by reference to quoted prices in active markets for identical assets and liabilities. Assets and liabilities in Level 2 include those whose valuations are determined using inputs other than quoted prices for which all significant outputs are observable, either directly or indirectly. Level 3 valuations are those based on inputs that are unobservable and significant to the overall fair value measurement.

The fair values of short-term financial assets and liabilities, including cash, other receivables, accounts payable and accrued liabilities, advances from Provident Home Comfort Inc., promissory notes payable and litigation provision for note payable to C Wave Power & Gas Inc. (see *Section 4(a) Significant Events – Gas & Power bankruptcy* and *Section 4(c) Significant Events – C Wave Complaint*), as presented in the consolidated statements of financial position, approximate their carrying amounts due to the short period to maturity of these financial instruments. The fair value of the CEBA term loan approximates its carrying value as the interest payable on outstanding amounts approximates the Company’s current cost of debt.

16. OTHER RISK FACTORS

In addition to operating risks described in *Section 15 Operating Risks and Uncertainties* are other risk and uncertainties that the Company can foresee. The information presented in *Section 17 Other Risk Factors* in our MD&A for the year ended December 31, 2022 has not changed materially since December 31, 2022.

17. COMMITMENTS AND CONTINGENCIES

Contingencies

See *Section 4(c) Significant Events – C Wave Complaint* for a discussion on the C Wave Complaint

In the normal course of its operations, the Company may be subject to other litigation and claims.

The Company indemnifies its directors, officers, consultants, and employees against claims and costs reasonably incurred and resulting from the performance of their services to the Company, and maintains liability insurance for its directors and officers.

18. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Management’s discussion and analysis of financial condition and results of operations are made with reference to the Company’s unaudited interim condensed consolidated financial statements for the three months ended March 31, 2023 which have been prepared in accordance with IAS 34. The Company’s significant accounting policies are summarized in detail in Note 2 of the Company’s unaudited interim condensed consolidated financial statements for the three months ended March 31, 2023 and in Note 2 of the Company’s audited consolidated financial statements for year ended December 31, 2022.

19. ADDITIONAL INFORMATION

Additional information regarding the Company’s financial statements and corporate documents is available on SEDAR at www.sedar.com and on the Company’s website at www.onenergyinc.com.

ONEnergy Inc.

SHAREHOLDER INFORMATION

Board of Directors

Chairman of the Board

Stephen J.J. Letwin
President & CEO, Mancal Corporation

Directors

Lawrence Silber
Partner, Kelly Santini LLP

Dr. Ivan Bos
President, Bos Veterinary Professional Corp.

Officers

Stephen J.J. Letwin
Chairman

Ray de Ocampo
Chief Financial Officer

Auditors

BDO Canada LLP
222 Bay Street, Suite 2200, P.O. Box 131
Toronto, ON M5K 1H1
(416) 865-0200

Transfer Agent and Registrar

Computershare Investor Services Inc.
100 University Street, 8th Floor
Toronto, ON M5J 2Y1
(416) 885 9858

Shareholder enquiries

ONEnergy Inc. Investor Relations
P.O. Box 47584, RPO Don Mills
Toronto, ON M3C 1S7
(416) 444-4848
irinfo@onenergyinc.com

Stock exchange listing

ONEnergy's shares are listed on NEX Board of the
TSX Venture Exchange under the symbol OEG.H