Management's Discussion and Analysis of Financial Condition and Results of Operations of

## LOOK COMMUNICATIONS INC.

Three and six months ended February 28, 2013 and February 29, 2012

## LOOK COMMUNICATIONS INC.

# MANAGEMENT'S DISCUSSION AND ANALYSIS of the Financial Condition and Results of Operations

(In thousands, except per share amounts)

For the three and six months ended February 28, 2013 and February 29, 2012

April 19, 2013

## 1. INTRODUCTION

This management's discussion and analysis ("MD&A") of financial condition and results of operations of Look Communications Inc. ("Look" or the "Corporation") is supplementary to, and should be read in conjunction with, the unaudited condensed consolidated interim financial statements for the three and six months ended February 28, 2013 and February 29, 2012.

On December 28, 2012, the Corporation's wholly-owned subsidiaries – Look Mobility Inc., Look Mobile Corporation, Look Communications Limited Partnership, and Delphi SuperNet Inc. - were dissolved, as they were inactive. In this MD&A, the terms "we", "us", "our", "Look" and "Corporation" refer to Look Communications Inc., and subsidiary entities, prior to their dissolution.

Unique Broadband Systems, Inc. is a company that currently has a 19.8% economic interest and an 18.8% voting interest in the Corporation (refer to the section "Overview – Significant current events – UBS sale of Look shares"), and with whom the Corporation had previously entered into transactions either directly or through its wholly-owned subsidiaries - collectively referred to as "UBS".

#### 2. CAUTION REGARDING FORWARD-LOOKING STATEMENTS

This MD&A includes forward-looking statements and information concerning expected future events, the future performance of the Corporation, its operations, and its financial performance and condition. These forward-looking statements and information include, among others, statements with respect to our objectives and strategies to achieve those objectives, as well as statements with respect to our beliefs, plans, expectations, anticipations, estimates, and intentions. When used in this MD&A, the words "believe", "anticipate", "may", "should", "intend", "estimate", "expect", "project", and similar expressions are intended to identify forward-looking statements, although not all forward-looking statements contain such words. These forward-looking statements and information are based on current expectations.

The Corporation cautions that all forward-looking statements and information are inherently uncertain and actual future results, conditions, actions, or events may differ materially from the targets, assumptions, estimates, or expectations reflected or contained in the forward-looking statements and information, and that actual future results, conditions, actions, events, or performance will be affected by a number of factors including economic conditions and competitive factors, many of which are beyond the Corporation's control. New risks and uncertainties arise from time to time, and it is impossible for the Corporation to predict these events or the effect that they may have on the Corporation.

Certain statements in this MD&A, other than statements of historical fact, may include forward-looking information that involves various risks and uncertainties. This may include, without limitation, statements based on current expectations involving a number of risks and uncertainties. These risks and uncertainties include, but are not restricted to: (i) tax-related matters, (ii) financial risk related to short-term investments (including credit risks and reductions in interest rates), (iii) human resources developments, (iv) business integrations and internal reorganizations, (v) process risks, (vi) health, safety, and environmental developments, (vii) the outcome of litigation and legal matters, (viii) any prospective acquisitions or divestitures, (ix) other risk factors related to the Corporation's historic business, and (x) risk factors related to the Corporation's future operations. For a more detailed discussion of factors that may affect actual results or cause actual results to differ materially from any conclusion, forecast or projection in these forward-looking statements and information, see the sections entitled "Overview – Significant current events", and "Operating risks and uncertainties" below.

Therefore, future events and results may vary significantly from what the Corporation currently foresees. Readers are cautioned that the forward-looking statements and information made by the Corporation in this MD&A are stated as of the date of this MD&A, are subject to change after that date, are provided for the purposes of this MD&A and may not be appropriate for other purposes. We are under no obligation to update or alter the forward-looking statements whether as a result of new information, future events, or otherwise, except as required by National Instrument 51-102, and we expressly disclaim any other such obligation.

#### 3. OVERVIEW

#### Significant current events

### (a) Proposed change of business and concurrent private placement

On March 25, 2013, Look entered into a securities purchase agreement, pursuant to which Look has agreed to acquire all of the outstanding shares of Sunwave Gas & Power Inc., a privately-held provider of innovative energy commodity products and services based in Toronto, for aggregate consideration of \$1,000. It is anticipated that consideration for the transaction will be satisfied through the issuance of 3,383 multiple voting shares and 3,760 subordinate voting shares in the capital of Look, each valued at \$0.14 per share. Concurrently with the execution of the securities purchase agreement, Look has entered into subscription agreements with a group of arm's length investors, pursuant to which the investors will subscribe, on a private placement basis, for an aggregate of 30,447 multiple voting shares and 33,839 subordinate voting shares in the capital of Look at a price of \$0.14 per share for aggregate subscription proceeds of \$9,000.

Closing is subject to regulatory conditions and shareholder approval.

#### (b) Support Agreement

On December 18, 2012, Look entered into a Support Agreement, led by a director of UBS and other independent parties, to acquire up to 45,000 of Look's multiple voting shares at \$0.11 per share up to a 49.9% equity interest in Look. On March 25, 2013, Look terminated the Support Agreement and, pursuant to the terms of the Support Agreement, Look paid a \$225 termination fee.

## (c) UBS sale of Look shares

On February 19, 2013, UBS sold 12,430 multiple voting shares and 14,630 subordinate voting shares of its interest in Look to 2092309 Ontario Inc.

#### (d) Dissolution of subsidiaries

On December 28, 2012, the Corporation's wholly-owned subsidiaries – Look Mobility Inc., Look Mobile Corporation, Look Communications Limited Partnership, and Delphi SuperNet Inc. - were dissolved.

## (e) Resignation of director

On December 24, 2012, Grant McCutcheon resigned as a director of Look, but remains the chief executive officer of the Corporation.

#### (f) Statement of Claim in connection with the payment of Restructuring Awards

On July 6, 2011, the Corporation issued a Statement of Claim (the "Claim") in the Ontario Superior Court of Justice (the "Court") against certain former directors and certain former officers of Look in connection with the payment of approximately \$20,000 of "restructuring awards" paid in 2009 (the "Sale Awards"), of which approximately \$15,700 was paid to the directors and senior officers named in the Claim (or their personal holding companies, as applicable) from the net proceeds of approximately \$64,000 realized by the Corporation on the sale of its spectrum license in 2009 (see Overview – Significant current events – Restructuring), as outlined in the following table:

	Number of options relinquished	Number of Share Appreciation Rights (SARs) relinquished	Equity- related payment	Compensation- related payment	Total payments
First Fiscal Management Ltd. (1) / Michael Cytrynbaum	727	7,384	\$1,746	\$2,400	\$ 4,146
Jolian Investments Ltd. (2) / Gerald McGoey	335	14,769	3,166	2,400	5,566
DOL Technologies Inc. (3) / Alex Dolgonos	-	7,384	1,551	2,400	3,951
Former Directors and Senior Management	4,325	3,194	1,585	1,976	3,561
Total	5,387	32,731	\$8,048	\$9,176	\$17,224

<sup>(1)</sup> First Fiscal Management Ltd. is a company controlled by the former Chairman of the Board of Directors of the Corporation, Michael Cytrynbaum.

The former officers and directors named in the Claim collectively resigned effective July 21, 2010. None of the allegations in the Claim have been proven before the Court.

On Friday, September 28, 2012, the Ontario Superior Court of Justice dismissed applications and motions made by certain of Look's former officers and directors and personal service companies for interim advances to finance their costs of defending claims made against them by Look.

<sup>(2)</sup> Jolian Investments Ltd. is a company controlled by the former Chief Executive Officer ("CEO") and Vice-Chairman of the Board of Directors of the Corporation, Gerald McGoey.

<sup>(3)</sup> DOL Technologies Inc. is a company controlled by the former Chief Technology Consultant to the Corporation, Alex Dolgonos.

The Court denied the advances sought by Messrs. McGoey, Cytrynbaum, Redman, Smith, Colbran and the personal service companies (the "Applicants"), but held that Mr. Dolgonos (but not his personal service company) is entitled to advances for his defense of the claims made against him. The reasons state in part: "Look has established a strong prima facie case that the individual Applicants, excluding Dolgonos, acted mala fides, in their own self interests and not with a view to the interest of Look in respect of the Board's approval of the equity cancellation payments based on a value of \$0.40 a share and in relation to the payment of retainers by Look to lawyers acting for the Applicants personally. Accordingly, Look has met its onus. I am not prepared to approve interim advancement to the individual Applicants (except Dolgonos) of their legal fees and expenses in respect of the Action."

The Court emphasized that the findings made in the applications were not binding on the trial judge.

The Corporation has sought reimbursement of its costs of responding to the applications and motions.

On October 23, 2012, the Applicants served Notices of Appeal on this decision. The appeal is scheduled to be heard on May 27 and 28, 2013.

The defendants have delivered statements of defence.

Look continues to pursue its claims against the former directors and former officers named in the Claim (as well as their personal holding companies, as applicable) for payments, which the Corporation believes were not in the Corporation's or its shareholders' best interests.

## (g) Management Service Agreement

Under the original terms of the Management Service Agreement entered into between the Corporation and UBS on May 19, 2004 ("MSA"), the Corporation had been required to pay an annual fee of \$2,400 to UBS. On April 22, 2010, Look's Board of Directors notified UBS that it would not be recommencing the MSA and, on May 19, 2012, the MSA expired.

#### (h) Restructuring

During fiscal 2009, the Corporation sold its spectrum and broadcast license to Inukshuk Wireless Partnership.

From the commencement of the restructuring process through November 30, 2010, the amounts expensed included, among others, legal and consulting charges incurred in relation to the Arrangement, legal charges incurred related to former Director and former management indemnities, site restoration charges, contract termination charges, and estimated amounts due to government bodies. Additional charges may be incurred as the Corporation continues in its attempts to maximize shareholder value including the monetization of the remaining assets, the return of capital to shareholders, and legal charges incurred related to the recovery of advances made by former directors and former management to various law firms.

## (i) Income taxes

As a result of the restructuring of the Corporation's business, the cumulative eligible capital expenditure pool was converted to a non-capital loss.

Deferred taxes have not been recognized in respect of the Corporation's loss carryforwards. The Corporation has the following federal non-capital income tax losses, which may be carried forward to reduce future years' taxable income.

These losses will expire in the taxation years ending December 31 as follows:

Year	Amount
2014	\$ 12,588
2015	55
2026	403
2028	8,986
2029	115,571
2030	5,748
2031	19,993
2032	2,772
Total	\$166,116

The Corporation's tax attributes may be utilized by the Corporation in its future operations, or may be utilized by a potential acquirer to offset income, provided certain tests are satisfied including those related to a change in control of the Corporation.

#### The Corporation

Look is a publicly listed Canadian corporation with shares listed on the NEX under the symbols "LOK.H" for Multiple Voting Shares and "LOK.K" for Subordinate Voting Shares. Look is currently pursuing a tax effective transaction to enhance shareholder value.

The Corporation operates as a holding company and is pursuing potential investment opportunities that could utilize the Corporation's current cash and tax attributes to enhance shareholder value.

#### Strategy

The Corporation is seeking to preserve its capital, protect the value of its remaining tax attributes, and assess available options for maximizing further returns to shareholders (refer to the section entitled "Overview – Significant current events – Proposed change of business and concurrent private placement"). Cash is invested in short-term highly liquid investments, the income from which is tax sheltered.

After a thorough investigation into the facts and circumstances surrounding the Sale Awards, on July 6, 2011, the Corporation issued a Statement of Claim in the Ontario Superior Court of Justice (see the section entitled "Overview - Significant current events - Statement of Claim in connection with the payment of Restructuring Awards"), and seeks to recover all or part of these awards, which remains a focus of the Corporation.

#### 5. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Management's discussion and analysis of operating results and financial condition are made with reference to the Corporation's unaudited condensed consolidated interim financial statements for the three and six months ended February 28, 2013 and February 29, 2012, and the notes thereto, which have been prepared in accordance with IFRS. The Corporation's significant accounting policies are summarized in detail in Note 2 of the Corporation's consolidated financial statements for the year ended August 31, 2012.

## 6. RESULTS OF OPERATIONS

## Results for the second quarter ended February 28, 2013

- Operating expenses for the three months ended February 28, 2013 totaled \$587, a decrease of 46.5% over the three months ended February 29, 2012. This decrease was due mainly to the expiration of the MSA on May 19, 2012.
- The total number of employees was two as at February 28, 2013 and August 31, 2012.

#### **Operating expenses**

	Three months ended			Six months ended				
	February 28, 2013		, ,		February 28, 2013		Feb	ruary 29, 2012
Compensation	\$	53	\$	28	\$	107	\$	81
General and administrative		534		1,069		850		1,855
Total operating expenses	\$	587	\$	1,097	\$	957	\$	1,936

#### Compensation

During the three and six months ended February 28, 2013, the Corporation expensed \$53 and \$107 respectively in compensation (February 29, 2012 - \$28 and \$81 respectively), which included \$48 and \$97 respectively in key management compensation (February 29, 2012 - \$19 and \$37 respectively).

## General and administrative

General and administrative expenses include general occupancy, information technology, professional fees, and other administrative overheads for the Corporation.

A summary of the key components of general and administrative expenses is set out below:

	Three months ended			Six months ended				
	February 28, 2013		February 29, 2012		February 28, 2013		Febr	uary 29, 2012
MSA	\$	-	\$	434	\$	-	\$	867
Professional fees		520		605		818		943
Office and general		14		30		32		45
Total general and administrative expenses	\$	534	\$	1,069	\$	850	\$	1,855

For the three and six months ended February 28, 2013, general and administrative expenses totalled \$534 and \$850 respectively, compared to \$1,069 and \$1,855 for the three and six months ended February 29, 2012. The decrease during the three and six months ended February 28, 2013, of 50.0% and 54.2% respectively, was due primarily to the expiration of the MSA on May 19, 2012, the timing of professional fees, and lower overhead costs.

#### Interest income

For the three and six months ended February 28, 2013, interest income recognized on liquid assets totalled \$57 and \$115 respectively (February 29, 2012 – \$78 and \$158 respectively). The decrease was due mainly to lower cash and short term investments held during fiscal 2013.

#### Loss from operations

The loss from operations, for the three and six months ended February 28, 2013, amounted to \$530 and \$842 or \$0.004 and \$0.006 per basic and diluted share respectively, compared with a loss from operations of \$1,019 and \$1,778 or \$0.008 and \$0.013 per basic and diluted share respectively for the three and six months ended February 29, 2012.

#### 7. QUARTERLY FINANCIAL RESULTS

The table below sets out financial information for the past eight quarters:

	Fisca	I 2013		Fisca	Fiscal 2011			
	Feb 28	Nov 30	Aug 31	May 31	Feb 29	Nov 30	Aug 31	May 31
Operating expenses before depreciation of property and equipment, net gain on sale of property and equipment, and interest income  Depreciation of property and equipment, and net gain on sale	\$ 587	\$ 370	\$ 1,419	\$ 1,140	\$ 1,097	\$ 839	\$ 1,371	\$ 907
of property and equipment	-	-	-	-	-	-	1,260	(27)
Interest income	57	58	55	61	78	80	76	73
Net loss from operations	\$ (530)	\$ (312)	\$(1,364)	\$(1,079)	\$(1,019)	\$ (759)	\$ (35)	\$ (861)
Loss per share								
Basic and diluted	(0.004)	(0.002)	(0.010)	(0.007)	(800.0)	(0.005)	-	(0.006)

#### 8. LIQUIDITY AND CAPITAL RESOURCES

The Corporation held cash and short-term investments of \$17,346, as at February 28, 2013, compared to \$18,156 as at August 31, 2012. Cash, totaling \$73, consists of all bank balances. Short-term investments, totaling \$17,273, include variable rate guaranteed investment certificates with original maturities of less than 365 days. The certificates currently bear interest at an interest rate of prime minus 1.66% and are fully redeemable at any time by the Corporation, at its discretion.

During the six months ended February 28, 2013, \$650 of short-term investments was redeemed. As at February 28, 2013, the effective annual interest rate on the GICs was 1.34%. The fair value of short-term investments has been valued using Level 1 inputs.

The change in cash is summarized as follows:

	Т	Three months ended			Six months ended			
	Febr	uary 28, 2013	Febr	uary 29, 2012	Febr	uary 28, 2013	Feb	oruary 29, 2012
Cash used in operating activities	\$	(253)	\$	(509)	\$	(925)	\$	(1,612)
Cash provided by investing activities		-		703		851		1,591
Increase (decrease) in cash and cash equivalents	\$	(253)	\$	194	\$	(74)		(21)

Cash used in operating activities for the three and six months ended February 28, 2013, totaling \$253 and \$925 respectively, was 50.3% and 42.6% lower than the three and six months ended February 29, 2012 respectively. The positive variances were due primarily to lower operating costs, and the timing of payment of accounts payable.

There was no cash used in financing activities for the three and six months ended February 28, 2013 and February 29, 2012.

Cash provided by investing activities for the six months ended February 28, 2013 totalled \$851, compared to \$1,591 for the six months ended February 29, 2012, due to the redemption of short-term investments totaling \$650 (February 29, 2012 - \$1,300), and the receipt of interest on investments totaling \$201 (February 29, 2012 - \$291).

The Corporation's working capital, as at February 28, 2013, was \$17,047 compared with \$17,890 as at August 31, 2012.

#### 9. SHARE CAPITAL

As at February 28, 2013 and August 31, 2012, the Corporation had issued 66,165 Multiple Voting Shares and 73,537 Subordinate Voting Shares for total issued shares of 139,702. As a result of the Corporation's sale of its operating assets and the restructuring of its business, as at February 28, 2013 and August 31, 2012, there were no options outstanding to acquire Subordinate Voting Shares of the Corporation. The Corporation's stock incentive plan remains in effect.

As at April 19, 2013, there were 66,165 Multiple Voting Shares and 73,537 Subordinate Voting Shares issued.

## 10. STOCK BASED COMPENSATION

No stock-based compensation expense was recorded during the three and six months ended February 28, 2013 and February 29, 2012. As a result of the Corporation's sale of its operating assets and the restructuring of its business, all option holders relinquished all rights to all outstanding Subordinate Voting Shares of the Corporation and all SAR-holders relinquished all rights to all outstanding SAR units of the Corporation. On November 19, 2010, the Corporation's Board of Directors cancelled the SAR Plan.

## 11. RELATED PARTY TRANSACTIONS

Related party transactions and balances with UBS are as follows:

	Three months ended			Six months ended				
	Febru	ary 28,	Febr	uary 29,	Febru	ıary 28,	Febr	uary 29,
		2013		2012		2013		2012
Management fees expense	\$	-	\$	434	\$	-	\$	867
Rent revenue		-		(6)		(2)		(12)

#### Management fees expense

Under the original terms of the MSA, in September 2007 the Corporation advanced \$2,400 to UBS, which was included in prepaid expenses and deposits. Effective January 1, 2011, this amount was drawn down at approximately \$145 per month over the remaining term of the MSA which expired on May 19, 2012.

#### Rent revenue

During the three months ended November 30, 2012, the Corporation subleased a portion of its premises to UBS for \$2 (February 29, 2012 - \$6), which was on a month-to-month basis and was recorded as a reduction of general and administrative expenses. On September 30, 2012, UBS terminated its lease agreement with the Corporation and, effective October 1, 2012, the Corporation no longer leases premises.

#### 2010 legal advances

During June and July, 2010, the former Board of Directors of the Corporation approved \$1,550 of advances to various professional firms as retainers for future legal fees the directors and officers expected would be incurred answering shareholder complaints and regulatory enquiries. Approximately \$1,464 of the advances was expensed, up to February 28, 2013, and \$86 remains in accounts receivable and other receivables, as a result of a settlement agreement executed between the Corporation and a former director.

The Corporation is seeking recovery of these 2010 legal advances.

## 12. OPERATING RISKS AND UNCERTAINTIES

#### Management of capital

The Corporation determines capital to include shareholders' equity. The Corporation's overall strategy with respect to management of capital is to hold low-risk highly-liquid cash accounts and short-term investments.

The Corporation currently does not use other sources of financing that require fixed payments of interest and principal due to the lack of cash flow from current operations and is not subject to any externally imposed capital requirements.

The Corporation invests its capital in short-term investments to obtain adequate returns. The investment decision is based on cash management to ensure working capital is available to meet the Corporation's short-term obligations while maximizing liquidity and returns of unused capital.

On March 13, 2012, the Corporation paid a distribution of \$6,985 to the holders of its multiple voting shares and subordinate voting shares, as a return of capital.

## Financial instruments and risk management

The Corporation's activities may expose it to a variety of financial risks: credit risk, liquidity risk and market risk (including interest rate, foreign currency risk and commodity and equity price risk).

Risk management is carried out by the Corporation's management team with guidance from the Audit Committee under policies approved by the Board of Directors. The Board of Directors also provides regular guidance for overall risk management.

## Credit risk

Credit risk is the risk of financial loss to the Corporation if a customer or counterparty to a financial instrument fails to meet its obligations. The Corporation's maximum exposure to credit risk at the end of the reporting period under its financial instruments is summarized as follows:

Accounts receivable and other receivables	February 28, 2013	August 31, 2012
Currently due	\$ 80	\$ 108
Past due by 90 days or less not impaired	41	116
Past due by greater than 90 days not impaired	476	404
	\$ 597	\$ 628

All of the Corporation's cash is held with a major financial institution in Canada, and management believes the exposure to credit risk with this institution is not significant. The Corporation's maximum assessed exposure to credit risk, as at February 28, 2013 and August 31, 2012, is the carrying value of its accounts receivable and other receivables.

## Liquidity risk

Liquidity risk is the risk that the Corporation will not be able to meet its obligations associated with financial liabilities. The Corporation has a planning and budgeting process in place by which it anticipates and determines the funds required to support normal operation requirements. The Corporation coordinates this planning and budgeting process with its financing activities through the capital management process described above, in normal circumstances.

The Corporation's financial liabilities, as at February 28, 2013 and August 31, 2012, are comprised of its accounts payable, accrued restructuring liabilities and accrued liabilities, and are summarized as follows:

Accounts payable and accrued liabilities with contractual maturities -	February 28, 2013	August 31, 2012
Within 90 days or less	\$ 607	\$ 504
In later than 90 days not later than one year	331	411
	\$ 938	\$ 915

#### Interest rate risk

The Corporation had no significant exposure, as at February 28, 2013 and August 31, 2012, to interest rate risk through its financial instruments.

#### 13. CONTINGENCIES

In the normal course of its operations, the Corporation may be subject to other litigation and claims.

The Corporation indemnifies its directors, officers, consultants, and employees against claims and costs reasonably incurred and resulting from the performance of their services to the Corporation, and maintains liability insurance for its directors and officers. As a result of the current litigation, the Corporation may be liable for costs if unsuccessful in pursuing the Claim.

#### 14. ADDITIONAL INFORMATION

Additional information regarding the Corporation's financial statements and corporate documents is available on SEDAR at www.sedar.com and on the Look website at <a href="https://www.grouplook.ca">www.grouplook.ca</a>.

## **Look Communications Inc.**

## SHAREHOLDER INFORMATION

**Board of Directors** 

Chairman of the Board

David Rattee Corporate Director

**Directors** 

Henry Eaton

Principal, NPV Associates

Lawrence Silber

Partner, Kelly Santini LLP

Officers

Grant McCutcheon
Chief Executive Officer

C. Fraser Elliott

Chief Financial Officer

**Auditors** 

**Grant Thornton LLP** 

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Stock exchange listing

Look's shares are listed on the NEX under the

symbols LOK.H and LOK.K